

On a daily basis, all workers arrived at the same time to begin their work shifts. 20 to 30 minutes would be needed to start the production run.



SITUATION

Identify opportunities to help the client improve their daily production and reduce inefficiencies and downtime.



GOAL

RINA

Food & Beverage Industry Case Study

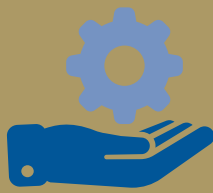
SCENARIO #1

FOOD MANUFACTURING COMPANY
(CONDIMENTS)



ISSUES

- Startup procedures were inefficient
- Productivity needed to be increased
- Downtime needed to be minimized



SOLUTION

RINA suggested that the client stagger the workers start times so the early crew setup the production run and the later crew stayed at the end of the day to cleanup and prepare for the next day's production runs.



RESULTS

- Communications between work shifts improved dramatically
- Improved efficiency by reducing equipment downtime
- Increased operating margins by 15%
- Daily production output was increased by 10-15%